

ADULTS, HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	182	176	162	-14	
Income	0			0	
<b>A02 Divisional Management &amp; Administration</b>	<b>182</b>	<b>176</b>	<b>162</b>	<b>-14</b>	
Expenditure	82	82	82	0	
Income	-82	-82	-82	0	
<b>A04 Preventative Technology</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	1,119	1,079	1,064	-15	
Income	-41	0	0	0	
<b>A05 Carers Programme</b>	<b>1,078</b>	<b>1,079</b>	<b>1,064</b>	<b>-15</b>	
Expenditure	2,125	2,100	2,053	-47	
Income	0			0	
<b>A09 Elders Assessment &amp; Care Management</b>	<b>2,125</b>	<b>2,100</b>	<b>2,053</b>	<b>-47</b>	
Expenditure	112	110	80	-30	
Income	0			0	
<b>A11 Physical Disabilities Sub Division</b>	<b>112</b>	<b>110</b>	<b>80</b>	<b>-30</b>	
Expenditure	1,090	1,177	1,080	-97	
Income	0	-52	-15	37	
<b>A12 Physical Disabilities Assessment</b>	<b>1,090</b>	<b>1,125</b>	<b>1,065</b>	<b>-60</b>	
Expenditure	91	90	90	0	
Income	-35	-35	-35	0	
<b>A13 Learning Disabilities Sub Division</b>	<b>56</b>	<b>55</b>	<b>55</b>	<b>0</b>	
Expenditure	798	790	790	0	
Income	-79	-79	-79	0	
<b>A14 Learning Disabilities Assessment</b>	<b>719</b>	<b>711</b>	<b>711</b>	<b>0</b>	
Expenditure	1,890	1,854	1,850	-4	
Income	-4	-4	0	4	
<b>A15 Occupational Therapy</b>	<b>1,886</b>	<b>1,850</b>	<b>1,850</b>	<b>0</b>	
Expenditure	908	1,079	1,100	21	
Income	0	-160	-160	0	
<b>A16 Occupational Therapy - Contribution</b>	<b>908</b>	<b>919</b>	<b>940</b>	<b>21</b>	
Expenditure	489	436	436	0	
Income	-127	-127	-127	0	
<b>A17 HIV Drugs Alcohol</b>	<b>362</b>	<b>309</b>	<b>309</b>	<b>0</b>	
Expenditure	1,366	1,348	1,348	0	
Income	0		0	0	
<b>A18 Hospital Social Work Teams</b>	<b>1,366</b>	<b>1,348</b>	<b>1,348</b>	<b>0</b>	
Expenditure	207	302	389	87	
Income	0	-95	-177	-82	
<b>A19 Vulnerable Adults</b>	<b>207</b>	<b>207</b>	<b>212</b>	<b>5</b>	

ADULTS, HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	317	270	270	0	
Income	-123	-123	-123	0	
<b>A23 Mental Health Sub Division M&amp;A</b>	<b>194</b>	<b>147</b>	<b>147</b>	<b>0</b>	
Expenditure	3,299	3,379	3,383	4	
Income	-483	-593	-569	24	
<b>A24 Area Mental Health Teams</b>	<b>2,816</b>	<b>2,786</b>	<b>2,814</b>	<b>28</b>	
Expenditure	498	539	539	0	
Income	-34	-34	-34	0	
<b>A25 Mental Health Day Centres</b>	<b>464</b>	<b>505</b>	<b>505</b>	<b>0</b>	
Expenditure	103	102	93	-9	
Income	0	0	0	0	
<b>A30 Adult Resources Sub Division</b>	<b>103</b>	<b>102</b>	<b>93</b>	<b>-9</b>	
Expenditure	691	688	598	-90	
Income	-1	-1	-1	0	
<b>A31 Physical Disabilities</b>	<b>690</b>	<b>687</b>	<b>597</b>	<b>-90</b>	
Expenditure	463	460	460	0	
Income	-5	-5	-5	0	
<b>A32 Learning Disabilities Day Centre</b>	<b>458</b>	<b>455</b>	<b>455</b>	<b>0</b>	
Expenditure	1,691	1,685	1,610	-75	
Income	-44	-36	-41	-5	
<b>A33 Elders Day Centres</b>	<b>1,647</b>	<b>1,649</b>	<b>1,569</b>	<b>-80</b>	
Expenditure	6,649	7,100	7,930	830	An increase in referrals to the service, and the introduction of a reablement pilot have resulted in this increased expenditure. Government grant has been identified to fund part of the overspend. Management is controlling the referrals to the In House Homecare Team and is controlling this budget closely. A downward trend in activity is now evident.
Income	0	0	-380	-380	
<b>A34 Home Care</b>	<b>6,649</b>	<b>7,100</b>	<b>7,550</b>	<b>450</b>	
Expenditure	257	254	396	142	£130K is related to single status review. £90k of which relates to previous years costs, £40k of which is an ongoing commitment.
Income	0	0	0	0	
<b>A37 Emergency Duty Team</b>	<b>257</b>	<b>254</b>	<b>396</b>	<b>142</b>	
Expenditure	168	169	169	0	
Income	0	0	0	0	
<b>A38 Older People And Homele</b>	<b>168</b>	<b>169</b>	<b>169</b>	<b>0</b>	

ADULTS, HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	521	864	834	-30	
Income	-178	-513	-483	30	
<b>A41 Personalisation</b>	<b>343</b>	<b>351</b>	<b>351</b>	<b>0</b>	
Expenditure	24,428	24,772	25,019	247	Increased expenditure is due to an increase in expensive placements with complex and specialist needs. Additional Government grant has been identified to fund this expenditure as anticipated in the Medium Financial Planning process.
Income	-3,343	-3,693	-3,924	-231	
<b>A42 Elders Commissioning</b>	<b>21,085</b>	<b>21,079</b>	<b>21,095</b>	<b>16</b>	
Expenditure	23,085	24,189	24,567	378	There has been an increase in expenditure due to the full year effect of previous transition care packages for people with complex needs, combined with an increased demand for homecare and individual support. This is in line with the position being experienced in all other London Boroughs. Overall spend on Learning Disability Services is above the average of our comparator local authorities. The Adult Health and Wellbeing Management Team will be seeking efficiency savings from all services as part of the delivery of the Medium Term Financial Strategy
Income	-3,609	-4,669	-4,664	5	
<b>A43 Learning Disabilities Commissioning</b>	<b>19,476</b>	<b>19,520</b>	<b>19,903</b>	<b>383</b>	
Expenditure	10,059	10,291	10,345	54	The additional income is due to an increase in the numbers being funded under NHS continuing care.
Income	-1,617	-1,853	-2,244	-391	
<b>A44 Mental Health Commissioning</b>	<b>8,442</b>	<b>8,438</b>	<b>8,101</b>	<b>-337</b>	
Expenditure	7,346	7,693	7,893	200	There has been an increase in expenditure due to rising costs and numbers of clients in Home Care. The Adult Health and Wellbeing Management Team will be identifying ways in which this budget can be brought back into line
Income	-933	-1,283	-1,331	-48	
<b>A45 Physical Disabilities Commissioning</b>	<b>6,413</b>	<b>6,410</b>	<b>6,562</b>	<b>152</b>	
Expenditure	260	260	238	-22	
Income	-151	-151	-151	0	
<b>A46 HIV Commissioning</b>	<b>109</b>	<b>109</b>	<b>87</b>	<b>-22</b>	

ADULTS, HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	37,584	37,570	37,273	-297	The £297 Gross Expenditure variance is due to three main factors.1: An over spend on the Employee Related Budget Head in consequence of there being a reduction of £500k on that Budget Head and yet the new staffing structure has not yet been formally implemented. 2: The over spends on the Premises Related Budget Heads are in consequence of there being more households in temporary accommodation than originally budgeted for. 3: Under spend on the Supplies and Services Budget Head in consequence of there being a much improved performance on the Provision for Bad Debts Budget
Income	-36,538	-36,685	-36,835	-150	
<b>A49 Homeless &amp; Housing Advice Services</b>	<b>1,046</b>	<b>885</b>	<b>438</b>	<b>-447</b>	There has been an increase in the administration expenditure as a consequence of the team restructure, maternity cover, and new posts. However there has been an overall reduction in the main SP programme due to delays in developments and the decommissioning of services, as well as reduction in the costs of on-off bids, hence why the SP programme is looking at an under-spend at year end. The reduction in income is Government Grant related to the slippage in expenditure.
Expenditure	16,945	16,945	16,676	-269	
Income	-16,806	-16,806	-16,537	269	
<b>A50 Supporting People</b>	<b>139</b>	<b>139</b>	<b>139</b>	<b>0</b>	
Expenditure	173	172	172	0	
Income	0	0	0	0	
<b>A53 Strategic Division M&amp;A</b>	<b>173</b>	<b>172</b>	<b>172</b>	<b>0</b>	
Expenditure	517	0	0	0	
Income	-111	0	0	0	
<b>A54 Policy and Planning</b>	<b>406</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	392	422	422	0	
Income	0	0	0	0	
<b>A55 Quality and Performance</b>	<b>392</b>	<b>422</b>	<b>422</b>	<b>0</b>	
Expenditure	388	388	388	0	
Income	0	0	0	0	
<b>A56 Adult Services IT</b>	<b>388</b>	<b>388</b>	<b>388</b>	<b>0</b>	
Expenditure	390	0	0	0	
Income	-72	0	0	0	
<b>A57 Strategic Projects</b>	<b>318</b>	<b>0</b>	<b>0</b>	<b>0</b>	

## CORPORATE REVENUE BUDGET MONITORING 2009-10 3rd QUARTER

APPENDIX 2

ADULTS, HEALTH & WELLBEING	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	559	489	489	0	
Income	-27	-1	-1	0	
<b>A58 Technical Resources</b>	<b>532</b>	<b>488</b>	<b>488</b>	<b>0</b>	
Expenditure	572	562	562	0	
Income				0	
<b>A59 Corporate Services</b>	<b>572</b>	<b>562</b>	<b>562</b>	<b>0</b>	
Expenditure	497	890	890	0	
Income		-389	-389	0	
<b>A61 Bus Supp &amp; Prog Management</b>	<b>497</b>	<b>501</b>	<b>501</b>	<b>0</b>	
Expenditure	474	480	440	-40	
Income	-111	-111	-111	0	
<b>A62 Strategy and Policy</b>	<b>363</b>	<b>369</b>	<b>329</b>	<b>-40</b>	
Expenditure	587	587	587	0	
Income	0			0	
<b>A66 Learning and Development</b>	<b>587</b>	<b>587</b>	<b>587</b>	<b>0</b>	
Expenditure	26	26	20	-6	
Income				0	
<b>A68 Supported Employment</b>	<b>26</b>	<b>26</b>	<b>20</b>	<b>-6</b>	
Expenditure	1,132	1,196	1,196	0	
Income	-9	-39	-39	0	
<b>A71 Finance Services</b>	<b>1,123</b>	<b>1,157</b>	<b>1,157</b>	<b>0</b>	
Expenditure	161	29	29	0	
Income				0	
<b>A72 Budget Shortfall Contingency</b>	<b>161</b>	<b>29</b>	<b>29</b>	<b>0</b>	
Expenditure	4,272	4,279	4,279	0	
Income				0	
<b>A90 Support Services Holding Account</b>	<b>4,272</b>	<b>4,279</b>	<b>4,279</b>	<b>0</b>	
<b>Adults' Health &amp; Wellbeing Total</b>	<b>90,897</b>	<b>89,754</b>	<b>89,754</b>	<b>0</b>	

CHILDREN, SCHOOLS & FAMILIES	FULL YEAR				Comments / Risks
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	4,239	5,118	5,118	0	
Income	-4,105	-4,963	-4,963	0	
<b>G02 Pre-Primary Education</b>	<b>134</b>	<b>155</b>	<b>155</b>	<b>0</b>	
Expenditure	119,514	135,165	135,165	0	
Income	-115,510	-128,392	-128,392	0	
<b>G04 Primary Education</b>	<b>4,004</b>	<b>6,773</b>	<b>6,773</b>	<b>0</b>	
Expenditure	111,855	120,620	120,620	0	
Income	-106,517	-119,733	-119,733	0	
<b>G06 Secondary Education</b>	<b>5,338</b>	<b>887</b>	<b>887</b>	<b>0</b>	
Expenditure	11,800	14,421	14,421	0	
Income	-11,319	-13,784	-13,784	0	
<b>G08 Special Education</b>	<b>481</b>	<b>637</b>	<b>637</b>	<b>0</b>	
Expenditure	628	893	993	100	Budget pressures arising from additional employee costs are being contained with the use of Standards Fund grant, but it is expected that not all of this pressure can be offset in this way.
Income	-251	-315	-315	0	
<b>G10 EYCL M&amp;A</b>	<b>377</b>	<b>578</b>	<b>678</b>	<b>100</b>	
Expenditure	6,215	6,523	6,523	0	
Income	-5,699	-5,914	-5,914	0	
<b>G11 Early Years</b>	<b>516</b>	<b>609</b>	<b>609</b>	<b>0</b>	
Expenditure	2,765	3,008	3,068	60	
Income	-39	-39	-114	-75	
<b>G12 Local Authority Day Nurseries</b>	<b>2,726</b>	<b>2,969</b>	<b>2,954</b>	<b>-15</b>	
Expenditure	10,510	11,165	12,853	1,688	Expenditure has increased due to increased Sure Start grant and DCSF Child Development grant funding
Income	-10,510	-10,610	-12,298	-1,688	
<b>G13 Childrens Centres</b>	<b>0</b>	<b>555</b>	<b>555</b>	<b>0</b>	
Expenditure	580	1,154	1,154	0	
Income	-28	-106	-106	0	
<b>G14 School Improvement Primary</b>	<b>552</b>	<b>1,048</b>	<b>1,048</b>	<b>0</b>	
Expenditure	2,161	0	0	0	Vote closed and cost centres transferred to other votes
Income	-753	0	0	0	
<b>G15 Pupil &amp; Student Services</b>	<b>1,408</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	9,499	10,486	10,600	114	There are a number of budget variances affecting the Dedicated Schools Grant, but the only one that affects the General Fund is SEN transport which has a lower forecast overspend than CRBM2 (ie £114k compared to £200k).
Income	-5,227	-6,322	-6,322	0	
<b>G16 Special Educational Needs</b>	<b>4,272</b>	<b>4,164</b>	<b>4,278</b>	<b>114</b>	
Expenditure	3,283	4,250	4,250	0	
Income	-3,230	-3,644	-3,644	0	
<b>G17 Support For Learning Service</b>	<b>53</b>	<b>606</b>	<b>606</b>	<b>0</b>	
Expenditure	1,010	1,641	1,641	0	
Income	-322	-693	-693	0	
<b>G18 Educational Psychology</b>	<b>688</b>	<b>948</b>	<b>948</b>	<b>0</b>	
Expenditure	1,614	3,119	3,252	133	
Income	-174	-2,288	-2,418	-130	
<b>G19 Equalities and Parental Engagement</b>	<b>1,440</b>	<b>831</b>	<b>834</b>	<b>3</b>	

CHILDREN, SCHOOLS & FAMILIES	FULL YEAR				Comments / Risks
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	172	206	206	0	
Income		0	0	0	
<b>G20 Schools Governance &amp; Information</b>	<b>172</b>	<b>206</b>	<b>206</b>	<b>0</b>	
Expenditure	258	283	283	0	
Income		0	0	0	
<b>G21 One O'clock Clubs</b>	<b>258</b>	<b>283</b>	<b>283</b>	<b>0</b>	
Expenditure		441	435	-6	New vote
Income		-38	-32	6	
<b>G22 Student Awards</b>		<b>403</b>	<b>403</b>	<b>0</b>	
Expenditure	151	0		0	Vote closed and cost centre transferred to G10
Income		0		0	
<b>G25 Young People &amp; Learning M&amp;A</b>	<b>151</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	628	1,298	1,367	69	
Income	-199	-304	-296	8	
<b>G26 School Improvement Secondary</b>	<b>429</b>	<b>994</b>	<b>1,071</b>	<b>77</b>	
Expenditure	64	4,006	3,618	-388	Under-spend due to vacant Personal Advisor posts plus non-
Income	0	-2,733	-2,345	388	filling of posts pending service restructure; and the late start of
<b>G27 14 - 19 Year Olds</b>	<b>64</b>	<b>1,273</b>	<b>1,273</b>	<b>0</b>	two WNF projects, which have been re-profiled into 2010/11.
Expenditure	0	326	326	0	
Income	0	-106	-106	0	
<b>G28 Educational Improvement P'ship</b>	<b>0</b>	<b>220</b>	<b>220</b>	<b>0</b>	
Expenditure	3,981	4,290	5,185	895	Additional Special Educational Needs funding plus increase in
Income	-3,981	-4,367	-5,262	-895	DSG
<b>G29 PRU</b>	<b>0</b>	<b>-77</b>	<b>-77</b>	<b>0</b>	
Expenditure	0	904	910	6	
Income	0	-904	-910	-6	
<b>G30 Music/Arts Education</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	396	437	445	8	
Income	-10	-10	-18	-8	
<b>G33 E-Learning</b>	<b>386</b>	<b>427</b>	<b>427</b>	<b>0</b>	
Expenditure		200	200	0	
Income		0	0	0	
<b>G34 Excellence in Cities</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>0</b>	
Expenditure	597	698	698	0	
Income	-186	-186	-186	0	
<b>G37 Youth &amp; Community Learning M&amp;A</b>	<b>411</b>	<b>512</b>	<b>512</b>	<b>0</b>	
Expenditure	3,731	4,658	4,895	237	Increased costs due to delay in restructuring plus OFSTED
Income	-3,255	-3,844	-3,984	-140	inspection; mitigated in part by an increase in fees and charges
<b>G38 Lifelong Learning</b>	<b>476</b>	<b>814</b>	<b>911</b>	<b>97</b>	
Expenditure	8,016	9,664	11,076	1,412	Additional grant from: London Development Agency, Peer
Income	-721	-2,464	-3,876	-1,412	Work, Vtalent, COOL, Youth Engagement Programme & Youth
<b>G39 Youth &amp; Connexions Service</b>	<b>7,295</b>	<b>7,200</b>	<b>7,200</b>	<b>0</b>	Inclusion Programme

CHILDREN, SCHOOLS & FAMILIES	FULL YEAR				Comments / Risks
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	1,192	1,459	1,493	34	
Income	-263	-203	-237	-34	
<b>G40 Junior Youth Service</b>	<b>929</b>	<b>1,256</b>	<b>1,256</b>	<b>0</b>	
Expenditure	148	457	434	-23	
Income	0	-303	-281	22	
<b>G41 Health Through Education</b>	<b>148</b>	<b>154</b>	<b>153</b>	<b>-1</b>	
Expenditure	761	1,057	1,057	0	
Income	-14	-14	-14	0	
<b>G42 Community Languages Team</b>	<b>747</b>	<b>1,043</b>	<b>1,043</b>	<b>0</b>	
Expenditure	60	246	244	-2	
Income		-56	-53	3	
<b>G43 Out-of-hours Learning &amp; Study Support</b>	<b>60</b>	<b>190</b>	<b>191</b>	<b>1</b>	
Expenditure	1,318	1,462	1,525	63	
Income	-60	-60	-123	-63	
<b>G44 Extended Schools</b>	<b>1,258</b>	<b>1,402</b>	<b>1,402</b>	<b>0</b>	
Expenditure		420	420	0	
Income		-120	-120	0	
<b>G45 Play</b>	<b>0</b>	<b>300</b>	<b>300</b>	<b>0</b>	
Expenditure	933	942	942	0	
Income	-933	-934	-934	0	
<b>G46 Community Premises</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>0</b>	
Expenditure	263	390	507	117	This variance arises from the implementation of a change to the pay scales for social workers, which had not been confirmed at the time that other Children's Social Care votes were considering their salaries' position.
Income		0	0	0	
<b>G49 Childrens Social Care M&amp;A</b>	<b>263</b>	<b>390</b>	<b>507</b>	<b>117</b>	
Expenditure	1,982	2,191	2,373	182	1) Following the death of baby Peter in Haringey and the subsequent review by Lord Laming there has been a significant rise in child protection activity resulting in increased numbers of strategy meetings and child protection reviews. In order to meet these challenges and to ensure that statutory requirements are fully met, it has been necessary to recruit additional child protection reviewing and administrative staff. 2) There is a shortfall between actual salary costs and salary base budget for permanent staff - 74k. All staff are at the top of their salary scale - As a quality assurance service for child protection and children in need it is essential that the staff employed are very experienced in their area of work. 3) Additional agency child protection coordinator has been employed since CRBM2 (costs just over £28K) and increased activity of the sessional IROs covering very young children and adolescents.
Income	-63	-63	-63	0	
<b>G50 Child Protection &amp; Reviewing</b>	<b>1,919</b>	<b>2,128</b>	<b>2,310</b>	<b>182</b>	
Expenditure	651	735	756	21	
Income		0	0	0	
<b>G51 Childrens Resources : Management</b>	<b>651</b>	<b>735</b>	<b>756</b>	<b>21</b>	
Expenditure	1,515	1,704	1,801	97	The projected over-spend includes £45,000 re-grading costs
Income		0	0	0	



CHILDREN, SCHOOLS & FAMILIES	FULL YEAR				Comments / Risks
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
G52 Childrens Resources : Resident	1,515	1,704	1,801	97	

CHILDREN, SCHOOLS & FAMILIES	FULL YEAR				Comments / Risks
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	2,480	2,749	2,745	-4	
Income	-31	-31	-68	-37	
<b>G53 Childrens Resources : Family</b>	<b>2,449</b>	<b>2,718</b>	<b>2,677</b>	<b>-41</b>	
Expenditure	18,032	18,195	18,094	-101	The Commissioning Budget is large and volatile, and unpredictable changes in demand for high cost placements can result in material changes in the forecast out-turn. The underspend of £101k represents an adverse movement of £48k, but this masks a significant increase in high cost placements, offset by a realignment of the education and social care costs of joint placements, which has seen a movement of c£400k of cost to the Dedicated Schools Grant.
Income	-616	-441	-441	0	
<b>G54 Childrens Resources : Commissioning</b>	<b>17,416</b>	<b>17,754</b>	<b>17,653</b>	<b>-101</b>	
Expenditure	2,236	2,430	2,413	-17	
Income	0	0	-10	-10	
<b>G55 Children Looked After</b>	<b>2,236</b>	<b>2,430</b>	<b>2,403</b>	<b>-27</b>	
Expenditure	2,533	2,770	2,610	-160	
Income	-169	-169	-82	87	
<b>G56 Leaving Care</b>	<b>2,364</b>	<b>2,601</b>	<b>2,528</b>	<b>-73</b>	
Expenditure	6,837	8,343	9,466	1,123	There has been a continued rise in demand in this area which has necessitated employing additional agency staff. A recruitment campaign has been launched to appoint permanent staff and the Integrated Pathways and Support Team has been established, managing workflow in a multi agency context and has diverted a significant number of cases thus reducing some of the pressure on the Fieldwork Team
Income	-12	-459	-956	-497	
<b>G57 Fieldwork</b>	<b>6,825</b>	<b>7,884</b>	<b>8,510</b>	<b>626</b>	
Expenditure	2,573	2,804	2,804	0	
Income	-211	-369	-369	0	
<b>G58 Integrated Services for CWD</b>	<b>2,362</b>	<b>2,435</b>	<b>2,435</b>	<b>0</b>	
Expenditure	313	343	463	120	Principally relates to the cost of a staffing review for the service.
Income	-44	-44	-44	0	
<b>G59 Emergency Duty Team</b>	<b>269</b>	<b>299</b>	<b>419</b>	<b>120</b>	
Expenditure	1,547	2,942	2,548	-394	
Income	-864	-1,699	-1,302	397	
<b>G60 Youth Offending Service</b>	<b>683</b>	<b>1,243</b>	<b>1,246</b>	<b>3</b>	
Expenditure	1,623	1,725	1,743	18	
Income	0	0	0	0	
<b>G61 Children-Mental Health (CAMHS)</b>	<b>1,623</b>	<b>1,725</b>	<b>1,743</b>	<b>18</b>	
Expenditure		1,762	1,764	2	New vote
Income		-509	-511	-2	
<b>G62 Attendance &amp; Welfare Service</b>		<b>1,253</b>	<b>1,253</b>	<b>0</b>	
Expenditure	564	341	436	95	
Income	-40	-50	-55	-5	
<b>G65 SPP M&amp;A</b>	<b>524</b>	<b>291</b>	<b>381</b>	<b>90</b>	
Expenditure	1,891	2,591	2,591	0	
Income	-34	-49	-49	0	
<b>G67 Commissioned Services</b>	<b>1,857</b>	<b>2,542</b>	<b>2,542</b>	<b>0</b>	

CHILDREN, SCHOOLS & FAMILIES	FULL YEAR				Comments / Risks
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	33,714	33,745	33,745	0	
Income	-31,599	-34,436	-34,436	0	
<b>G68 External Funding &amp; Partnership</b>	<b>2,115</b>	<b>-691</b>	<b>-691</b>	<b>0</b>	
Expenditure	126	431	431	0	
Income	-40	-260	-260	0	
<b>G69 Communications</b>	<b>86</b>	<b>171</b>	<b>171</b>	<b>0</b>	
Expenditure	230	622	618	-4	
Income	-155	-197	-243	-46	
<b>G70 CIS</b>	<b>75</b>	<b>425</b>	<b>375</b>	<b>-50</b>	
Expenditure	1,066	870	840	-30	
Income	0	0	0	0	
<b>G71 Strategy</b>	<b>1,066</b>	<b>870</b>	<b>840</b>	<b>-30</b>	
Expenditure	260	477	452	-25	
Income	0	0	0	0	
<b>G72 Programme Management</b>	<b>260</b>	<b>477</b>	<b>452</b>	<b>-25</b>	
Expenditure	0	0		0	Vote closed
Income	0	0		0	
<b>G73 Quality Audit &amp; Project Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	0	961	961	0	
Income	0	0	0	0	
<b>G74 Equalities Development</b>	<b>0</b>	<b>961</b>	<b>961</b>	<b>0</b>	
Expenditure	687	744	744	0	
Income	-379	-379	-379	0	
<b>G75 IT Social Care</b>	<b>308</b>	<b>365</b>	<b>365</b>	<b>0</b>	
Expenditure	266	288	306	18	
Income	-26	-29	-47	-18	
<b>G79 Childrens Services Resources M&amp;A</b>	<b>240</b>	<b>259</b>	<b>259</b>	<b>0</b>	
Expenditure		523	479	-44	
Income		-415	-435	-20	
<b>G78 Pupil Admissions &amp; Exclusions</b>	<b>108</b>	<b>108</b>	<b>44</b>	<b>-64</b>	
Expenditure	438	578	578	0	
Income	0	0	0	0	
<b>G80 Information &amp; Support Services</b>	<b>438</b>	<b>578</b>	<b>578</b>	<b>0</b>	
Expenditure	1,089	1,180	1,183	3	
Income	-467	-470	-470	0	
<b>G81 Building Dev &amp; Tech Service</b>	<b>622</b>	<b>710</b>	<b>713</b>	<b>3</b>	
Expenditure	11,444	1,969	1,998	29	
Income	-1,171	-150	-158	-8	
<b>G82 Childrens Services Finance</b>	<b>10,273</b>	<b>1,819</b>	<b>1,840</b>	<b>21</b>	
Expenditure	1,718	1,590	1,590	0	
Income	0	0	0	0	
<b>G83 Childrens Services HR</b>	<b>1,718</b>	<b>1,590</b>	<b>1,590</b>	<b>0</b>	
Expenditure	50	50	12	-38	
Income	0	0	0	0	
<b>G84 Teacher Recruitment</b>	<b>50</b>	<b>50</b>	<b>12</b>	<b>-38</b>	

CHILDREN, SCHOOLS & FAMILIES	FULL YEAR				Comments / Risks
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance £'000	
Expenditure	666	0		0	Vote transferred to Resources Directorate
Income	-64	0		0	
<b>G85 Learning &amp; Development</b>	<b>602</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	793	911	1,267	356	Additional expenditure results from increased trading activity, leading to higher than expected net income of circa £155,000
Income	-424	-424	-935	-511	
<b>G86 PDC</b>	<b>369</b>	<b>487</b>	<b>332</b>	<b>-155</b>	
Expenditure	849	1,187	1,307	120	Specialist legal and technical advice regarding the interface between BSF and PFI for 5 schools, plus costs incurred by the PFI contractor in engaging with this issue. These costs are beyond the planned spending for BSF for 2009/10 and relate to risks which were flagged up to Cabinet prior to the financial year. Officers are preparing a paper that attempts to quantify the potential future cost of this issue.
Income	0	-550	-550	0	
<b>G89 Building Schools for the Future</b>	<b>849</b>	<b>637</b>	<b>757</b>	<b>120</b>	
Expenditure	0	0	0	0	
Income	0	0	0	0	
<b>G91 Holding accounts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total</b>	<b>96,800</b>	<b>94,516</b>	<b>95,706</b>	<b>1,190</b>	
<b>Add: Trading Accounts (See Appendix 3)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Children, Schools and Families Total</b>	<b>96,800</b>	<b>94,516</b>	<b>95,706</b>	<b>1,190</b>	

COMMUNITIES, LOCALITIES & CULTURE	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	1,702	2,521	2,521	0	
Income	-1,702	-2,521	-2,521	0	
<b>E01 Management &amp; Support</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	586	695	695	0	
Income	-586	-575	-575	0	
<b>E10 Street Services Management &amp; Admin</b>	<b>0</b>	<b>120</b>	<b>120</b>	<b>0</b>	
Expenditure	30,563	30,618	30,618	0	
Income	-5,034	-5,035	-5,035	0	
<b>E11 Waste &amp; Cleansing Services</b>	<b>25,529</b>	<b>25,583</b>	<b>25,583</b>	<b>0</b>	
Expenditure	11,849	11,892	11,892	0	
Income	-2,080	-2,130	-2,130	0	
<b>E12 Transportation &amp; Highways</b>	<b>9,769</b>	<b>9,762</b>	<b>9,762</b>	<b>0</b>	
Expenditure	1,721	1,704	1,704	0	
Income	-1,721	-1,690	-1,690	0	
<b>E14 Local Enforcement Teams</b>	<b>0</b>	<b>14</b>	<b>14</b>	<b>0</b>	
Expenditure	125	123	123	0	
Income	-125	-122	-122	0	
<b>E20 Environment Control Manager</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>	
Expenditure	2,469	2,616	2,616	0	
Income	-884	-1,076	-1,076	0	
<b>E21 Trading Standards</b>	<b>1,585</b>	<b>1,540</b>	<b>1,540</b>	<b>0</b>	
Expenditure	6,343	7,033	7,033	0	
Income	-1,266	-1,622	-1,622	0	
<b>E22 Environmental Health</b>	<b>5,077</b>	<b>5,411</b>	<b>5,411</b>	<b>0</b>	
Expenditure	5,107	5,112	4,512	-600	This underspend is as a result of final clarification being received that the projected increase cost of Concessionary Fares to London Local Authorities will now not take place until 2010/11
Income	-3	-3	-3	0	
<b>E23 Concessionary Fares</b>	<b>5,104</b>	<b>5,109</b>	<b>4,509</b>	<b>-600</b>	
	10,467	10,467	10,467	0	
	-10,467	-10,467	-10,467	0	
<b>E24 Parking Control</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	847	873	873	0	
Income	-440	-426	-426	0	
<b>E36 Health &amp; Safety</b>	<b>407</b>	<b>447</b>	<b>447</b>	<b>0</b>	
Expenditure	394	276	276	0	
Income	-394	-273	-273	0	
<b>E40 Divisional Management</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>0</b>	
Expenditure	10,109	9,880	9,880	0	
Income	-1,630	-1,630	-1,630	0	
<b>E41 Idea Stores Management</b>	<b>8,479</b>	<b>8,250</b>	<b>8,250</b>	<b>0</b>	
Expenditure	5,053	5,393	5,393	0	
Income	-233	-730	-730	0	
<b>E42 Sports &amp; Physical Activity</b>	<b>4,820</b>	<b>4,663</b>	<b>4,663</b>	<b>0</b>	
Expenditure	6,677	6,907	6,907	0	
Income	-829	-872	-872	0	
<b>E43 Parks &amp; Open Spaces</b>	<b>5,848</b>	<b>6,035</b>	<b>6,035</b>	<b>0</b>	

COMMUNITIES, LOCALITIES & CULTURE	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	1,923	2,332	2,332	0	
Income	-392	-820	-820	0	
<b>E44 Arts &amp; Events</b>	<b>1,531</b>	<b>1,512</b>	<b>1,512</b>	<b>0</b>	
Expenditure	840	840	840	0	Reduction in rental income resulting from economic downturn
Income	-840	-840	-770	70	
<b>E45 Mile End Park</b>	<b>0</b>	<b>0</b>	<b>70</b>	<b>70</b>	
Expenditure	150	154	154	0	
Income	0	0	0	0	
<b>E51 Head of Crime Reduction</b>	<b>150</b>	<b>154</b>	<b>154</b>	<b>0</b>	
Expenditure	2,139	3,036	3,036	0	
Income	-189	-841	-841	0	
<b>E53 Partnership and Performance</b>	<b>1,950</b>	<b>2,195</b>	<b>2,195</b>	<b>0</b>	
Expenditure	1,946	2,151	2,151	0	
Income	-800	-800	-800	0	
<b>E54 Operations</b>	<b>1,146</b>	<b>1,351</b>	<b>1,351</b>	<b>0</b>	
Expenditure	903	917	917	0	
Income	-77	-97	-97	0	
<b>E55 Policy &amp; Victims</b>	<b>826</b>	<b>820</b>	<b>820</b>	<b>0</b>	
Expenditure	3,450	3,873	3,346	-527	This variance is as a result of delays in programme commencement, for LAP projects, funded via ABG. Grant funding will need to be carried forward into 2010/11 for these projects
Income	-2,151	-2,156	-1,929	227	
<b>E56 Drugs Action Team</b>	<b>1,299</b>	<b>1,717</b>	<b>1,417</b>	<b>-300</b>	
Expenditure	2,476	2,468	2,468	0	
Income	-1,892	-1,892	-1,892	0	
<b>E61 Participation &amp; Engagement</b>	<b>584</b>	<b>576</b>	<b>576</b>	<b>0</b>	
Expenditure	0			0	
Income	0			0	
<b>E62 Working Neighbourhoods Fund</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total</b>	<b>74,104</b>	<b>75,263</b>	<b>74,433</b>	<b>-830</b>	
<b>Add: Trading Accounts (See Appendix 3)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Communities, Localities &amp; Culture Total</b>	<b>74,104</b>	<b>75,263</b>	<b>74,433</b>	<b>-830</b>	

## CORPORATE REVENUE BUDGET MONITORING 2009-10 3rd QUARTER

## APPENDIX 2

DEVELOPMENT & RENEWAL	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	2,728	4,156	4,374	219	The variance on this budget is due to additional expenditure being incurred on specialist projects which are funded predominantly through Section 106 resources. These are all one off and do not have any long term implications.
Income	-918	-1,951	-2,043	-92	
<b>J04 Major Project &amp; Development</b>	<b>1,810</b>	<b>2,205</b>	<b>2,332</b>	<b>126</b>	
Expenditure	2,731	3,159	3,164	5	Risk: The Directorate budget includes a high level of income from development fees. These are forecast to decline as a direct consequence of the current economic downturn and its impact on the property market. Currently however, planning fee income received is higher than budgeted levels for the year to date, although it must be stressed that this is due to various one-off large applications being received, such as Wood Wharf, South Quay Square and Lime Harbour. There is still a significant level of risk with regards to the income forecast to be received in future years as it is not expected that the level of fee income received in 2009/2010 will be replicated in future
Income	-2,240	-2,621	-3,076	-455	
<b>J06 Development Decisions</b>	<b>491</b>	<b>538</b>	<b>88</b>	<b>-449</b>	
Expenditure	2,670	1,838	2,111	273	
Income	-1,128	-1,788	-2,051	-263	
<b>J08 External Project Funding</b>	<b>1,542</b>	<b>50</b>	<b>60</b>	<b>10</b>	
Expenditure	660	0	0	0	
Income	0	0	0	0	
<b>J10 Match Funding</b>	<b>660</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Expenditure	1,941	2,711	2,738	27	
Income	-391	-1,248	-1,278	-30	
<b>J12 Resources</b>	<b>1,550</b>	<b>1,463</b>	<b>1,460</b>	<b>-3</b>	
Expenditure	5,602	3,123	3,214	91	These increased non-recurrent costs reflect the need for additional temporary Directorate wide administrative support which is being funded through savings arising in other areas of the Directorate. The increased costs are not expected to continue into 2010/2011.
Income	-116	-90	-90	0	
<b>J14 Management &amp; Support Services</b>	<b>5,486</b>	<b>3,033</b>	<b>3,124</b>	<b>91</b>	
Expenditure	2,211	2,211	2,697	486	
Income	-605	-704	-1,207	-502	
<b>J16 Asset Management</b>	<b>1,606</b>	<b>1,507</b>	<b>1,491</b>	<b>-16</b>	
Expenditure	660	1,204	1,121	-83	
Income	0	-284	-202	82	
<b>J18 Olympics</b>	<b>660</b>	<b>920</b>	<b>918</b>	<b>-2</b>	
Expenditure	6,845	4,166	4,221	55	
Income	-2,948	-1,751	-1,834	-83	
<b>J20 Regeneration Strategy Sustainability</b>	<b>3,897</b>	<b>2,415</b>	<b>2,387</b>	<b>-28</b>	

## CORPORATE REVENUE BUDGET MONITORING 2009-10 3rd QUARTER

APPENDIX 2

DEVELOPMENT & RENEWAL	FULL YEAR				Comment/ Risk Areas
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	0	368	403	35	Risk: The Housing Regeneration team has been historically funded from Housing Capital resources. The focus of the team is now centered on the two main regeneration projects at Blackwall Reach and Ocean Estate, with alternative funding sources being investigated by the Directorate. These will include eligible expenditure being financed through Housing and Planning Delivery Grant as well as part funding from savings elsewhere in the Directorate.
Income	0	-450	-304	146	
<b>J22 Housing Regeneration</b>	<b>0</b>	<b>-82</b>	<b>99</b>	<b>181</b>	
Expenditure	0	5,293	4,276	-1,017	Risk: The Local Labour in Construction service has been historically financed through a combination of Housing capital, HRA and Section 106 resources, and trading income. The service transferred to Development and Renewal from the former Housing Directorate in April 2008, and it soon became apparent that the assumed levels of external funding would not be realised. A review of the service is being undertaken following agreement as part of the 2009/2010 budget process. This will ease the risk in future years but a significant pressure remains in the 2009/2010 financial year. The 2009/2010 shortfall is being funded through favourable variances in the Enterprise function of the service and through the application of historic Section 106 resources.
Income	0	-4,741	-3,635	1,107	
<b>J24 Employment &amp; Enterprise</b>	<b>0</b>	<b>552</b>	<b>641</b>	<b>90</b>	
<b>Total</b>	<b>17,702</b>	<b>12,601</b>	<b>12,600</b>	<b>0</b>	
<b>Add: Trading Accounts (See Appendix 3)</b>			<b>171</b>	<b>171</b>	
<b>Development &amp; Renewal Total</b>	<b>17,702</b>	<b>12,601</b>	<b>12,771</b>	<b>171</b>	



CHIEF EXECUTIVE'S	FULL YEAR				Comment/Risk Area
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	3,344	3,323	3,323	0	
Income	-3,344	-3,344	-3,344	0	
<b>C14 Communications</b>	<b>0</b>	<b>-21</b>	<b>-21</b>	<b>0</b>	
Expenditure	664	657	657	0	
Income	0	0	0	0	
<b>C16 Strategy &amp; Performance</b>	<b>664</b>	<b>657</b>	<b>657</b>	<b>0</b>	
Expenditure	0	2,409	2,409	0	
Income	0	0	0	0	
<b>C18 Third Sector team</b>	<b>0</b>	<b>2,409</b>	<b>2,409</b>	<b>0</b>	
Expenditure	3,943	3,919	3,919	0	
Income	-3,649	-3,654	-3,654	0	
<b>C52 Legal Services</b>	<b>294</b>	<b>265</b>	<b>265</b>	<b>0</b>	
Expenditure	2,338	1,898	1,898	0	
Income	-556	-142	-142	0	
<b>C54 Scrutiny &amp; Equalities</b>	<b>1,782</b>	<b>1,756</b>	<b>1,756</b>	<b>0</b>	
Expenditure	1,063	1,055	1,055	0	
Income	-393	-393	-393	0	
<b>C56 Registration of Births, Deaths</b>	<b>670</b>	<b>662</b>	<b>662</b>	<b>0</b>	
Expenditure	605	607	607	0	
Income	0	0	0	0	
<b>C58 Electoral Registration</b>	<b>605</b>	<b>607</b>	<b>607</b>	<b>0</b>	
Expenditure	30	30	30	0	
Income	0	0	0	0	
<b>C60 Borough Elections</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>0</b>	
Expenditure	2,741	2,730	2,730	0	
Income	-263	-263	-263	0	
<b>C62 Democratic Services</b>	<b>2,478</b>	<b>2,467</b>	<b>2,467</b>	<b>0</b>	
Expenditure	830	830	830	0	
Income	0	0	0	0	
<b>C78 Demo Representation &amp; Mgt</b>	<b>830</b>	<b>830</b>	<b>830</b>	<b>0</b>	
Expenditure	4,041	4,384	4,384	0	
Income	-523	-523	-523	0	
<b>C80 Corporate Management</b>	<b>3,518</b>	<b>3,861</b>	<b>3,861</b>	<b>0</b>	
<b>Chief Executive's Total</b>	<b>10,871</b>	<b>13,523</b>	<b>13,523</b>	<b>0</b>	

RESOURCES Directorate	FULL YEAR				Comment/Risk Area
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	2,261	2,246	2,246	0	
Income	-2,261	-2,261	-2,261	0	
<b>R32 Corporate Finance</b>	<b>0</b>	<b>-15</b>	<b>-15</b>	<b>0</b>	
Expenditure	923	917	917	0	
Income	-923	-923	-923	0	
<b>R34 Internal Audit</b>	<b>0</b>	<b>-6</b>	<b>-6</b>	<b>0</b>	
Expenditure	35,210	34,750	34,750	0	
Income	-31,159	-31,159	-31,159	0	
<b>R36 Council Tax &amp; NNDR</b>	<b>4,051</b>	<b>3,591</b>	<b>3,591</b>	<b>0</b>	
Expenditure	992	973	973	0	
Income	-752	-752	-752	0	
<b>R38 Procurement</b>	<b>240</b>	<b>221</b>	<b>221</b>	<b>0</b>	
Expenditure	592	587	587	0	
Income	-592	-592	-592	0	
<b>R40 Risk Management</b>	<b>0</b>	<b>-5</b>	<b>-5</b>	<b>0</b>	
Expenditure	1,225	1,218	1,218	0	
Income	-1,225	-1,186	-1,186	0	
<b>R42 Debtors Income Service</b>	<b>0</b>	<b>32</b>	<b>32</b>	<b>0</b>	
Expenditure	508	505	505	0	
Income	-508	-508	-508	0	
<b>R44 Cashiers</b>	<b>0</b>	<b>-3</b>	<b>-3</b>	<b>0</b>	
Expenditure	866	859	859	0	
Income	-866	-866	-866	0	
<b>R46 Payments</b>	<b>0</b>	<b>-7</b>	<b>-7</b>	<b>0</b>	
Expenditure	9,737	9,805	9,805	0	
Income	-9,737	-9,737	-9,737	0	
<b>R48 Information Services</b>	<b>0</b>	<b>68</b>	<b>68</b>	<b>0</b>	
Expenditure	7,366	7,545	7,545	0	
Income	-3,749	-3,589	-3,589	0	
<b>R50 Contact Centre</b>	<b>3,617</b>	<b>3,956</b>	<b>3,956</b>	<b>0</b>	
Expenditure	21,965	20,072	20,872	800	There are continuing pressures on the Office Accommodation budget arising from delays in disposing of vacant and underused office buildings and pressure on costs at East India Dock. Mitigating actions are being pursued to contain these costs.
Income	-18,283	-18,292	-18,292	0	
<b>R52 Admin Buildings</b>	<b>3,682</b>	<b>1,780</b>	<b>2,580</b>	<b>800</b>	
Expenditure	187,969	187,969	187,969	0	
Income	-187,474	-187,474	-187,474	0	
<b>R54 Housing Benefits</b>	<b>495</b>	<b>495</b>	<b>495</b>	<b>0</b>	
Expenditure	467	455	525	70	
Income	-858	-458	-458	0	
<b>R56 Depots</b>	<b>-391</b>	<b>-3</b>	<b>67</b>	<b>70</b>	
Expenditure	6,658	8,121	8,121	0	
Income	-6,125	-6,125	-6,125	0	
<b>R58 Benefits Admin Team</b>	<b>533</b>	<b>1,996</b>	<b>1,996</b>	<b>0</b>	

RESOURCES Directorate	FULL YEAR				Comment/Risk Area
	Original Budget £'000	Latest Budget £'000	Forecast Outturn £'000	Variance	
Expenditure	425	423	423	0	
Income	-425	-425	-425	0	
<b>R60 Reprographics</b>	<b>0</b>	<b>-2</b>	<b>-2</b>	<b>0</b>	
Expenditure	2,058	2,041	2,041	0	
Income	-2,208	-2,208	-2,208	0	
<b>R64 Shared Services</b>	<b>-150</b>	<b>-167</b>	<b>-167</b>	<b>0</b>	
Expenditure	3,687	3,245	3,245	0	
Income	-3,658	-3,248	-3,248	0	
<b>R72 Human Resources</b>	<b>29</b>	<b>-3</b>	<b>-3</b>	<b>0</b>	
Expenditure	388	384	384	0	
Income	-65	-65	-65	0	
<b>R74 Occupational Health</b>	<b>323</b>	<b>319</b>	<b>319</b>	<b>0</b>	
Expenditure	4,962	5,926	5,926	0	
Income	-3,393	-3,672	-3,672	0	
<b>R76 HR/Learning &amp; Development</b>	<b>1,569</b>	<b>2,254</b>	<b>2,254</b>	<b>0</b>	
Expenditure	1,905	1,712	1,712	0	
Income	0	-125	-125	0	
<b>R82 Non-Distributed Costs</b>	<b>1,905</b>	<b>1,587</b>	<b>1,587</b>	<b>0</b>	
<b>Resources Total</b>	<b>15,904</b>	<b>16,088</b>	<b>16,958</b>	<b>870</b>	

## CORPORATE REVENUE BUDGET MONITORING 2009-10 3rd QUARTER

APPENDIX 2

CORPORATE COSTS / CAPITAL FINANCING	Expenditure			Income			Net Variance			Comments/Risks
	Latest Budget	Projected Outturn	Variance	Latest Budget	Projected Outturn	Variance	Latest Budget	Projected Outturn	Variance	
	£000	£000	£000	£000	£000	£000	£000	£000	£000	
Expenditure/(Income)	22,950	22,950	-	(6,336)	(4,636)	1,700	16,614	18,314	1,700	In the medium term the Council is expecting a significant shortfall in investment income due to the current economic conditions
	22,950	22,950	-	(6,336)	(4,636)	1,700	16,614	18,314	(1,700)	Allocation of contingency
	22,950	22,950	-	(6,336)	(4,636)	1,700	16,614	18,314	-	